UNIT OVERVIEW

Introduction

(a) Project management -- life cycle; project planning and administration; cost estimation; resource control and financial management; quality monitoring and assurance; risk analysis and risk management; project management software applications; dynamics of project teams.
(b) Professional development -- assertiveness; negotiation and conflict resolution; presentation skills; team building and leadership.

Prerequisites

KXO201 or BSA201

Unit Weight

12.5% of one academic year

Teaching Pattern

24 lectures delivered in two intensive one-week blocks
14 tutorials (one per week)

Unit Content

1. 9th-13th March, 2009: Introduction to the unit; What is a Project?; What is Project Management ?; Aligning projects with Business Strategy; Project Selection; Case study – Financial analysis; Project Management Methodology; Initiating a Project; Project Planning – Scope Management; Project Planning – Time Management; Project Planning – Cost management; Case study - Assignment 1.

2. 6th-10th April, 2009: Case studies – Scope and Cost Control; Project Quality and Risk issues; Project People and Communications Management ; Executing projects – Work Allocation; Executing Projects – Procurement Issues; Monitoring and Controlling Projects; Case studies – contingency planning; Closing Projects; Best Practices in Project Management; Case studies – lessons to be learned; Case study – assignment 2; Unit review.

For more information see the section titled 'Content' on the unit website.

Prior Knowledge and/or Skills

As expected from a student who has passed KXO201 Analysis of Systems:
Eg: systems modelling and analysis, systems management, teamwork and group problem solving.

Learning Outcomes

On successful completion of this unit, you will be able to:

1. Have an understanding of the project management lifecycle, the methodologies, processes and tools employed in good IS project management.
2. Understand the outcomes expected from good project management in the development of information systems;
3. Understand the roles of IT project managers including project team formation, estimation, costing, task scheduling, monitoring, risk and quality management, negotiation and conflict resolution.

**Generic graduate attributes**

The university has defined a set of generic graduate attributes expected in its graduates. [http://www.utas.edu.au/policy/subject.html#graduates](http://www.utas.edu.au/policy/subject.html#graduates) Your course is designed to enable you to develop generic skills that are valued in, and expected of, graduates. These are skills that you will need to develop over time. Hence you are encouraged to look for opportunities, as you study each unit, to reflect on and improve these skills.

- Develop a knowledge of the project management lifecycle, the methodologies, processes and tools employed in IS project management;
- Be capable of applying this knowledge to the design, monitoring and adoption of realistic IT project plans;
- Work in small groups on practical problem solving related to project management;
- Discuss relevant problems with other students, present their own opinions and critically assess the opinions of others;
- Understand the importance of clear interpersonal communication between project team members, especially the need for maintenance and distribution of clear, concise project documentation.
- Engage in small group problem solving on matters drawn from project management case studies;
- Conceptualise problems in cost estimation, project breakdown, task scheduling, risk assessment and quality assurance and be able to formulate a range of potential solutions;
- Gain a project manager's perspective on the types of problems encountered and methodologies for dealing with these problems.
- Appreciate potential cross-cultural issues that may arise in the management of the project team and liaison with project clients and stakeholders.
- The social and ethical standards of the profession will be reinforced;
- The social impact of IS-induced change in organisations will be emphasised.

## UNIT ASSESSMENT

**Assessment Pattern**

Internal (30%), Exam (70%)

**Assessment Summary**

<table>
<thead>
<tr>
<th>Component</th>
<th>Weight</th>
<th>Due Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project planning</td>
<td>10%</td>
<td>3:00 pm (Shanghai time) Thursday 2nd April, 2009</td>
</tr>
<tr>
<td>Project management</td>
<td>20%</td>
<td>3:00 pm (Shanghai time) Thursday 7th May, 2009</td>
</tr>
<tr>
<td>Examination</td>
<td>70%</td>
<td>University Examination Period</td>
</tr>
</tbody>
</table>

**Assessment Items**

**Item 1**

**Title:** Project planning  
**Type:** In-Semester - group assignment  
**Task Length:** not applicable  
**Weighting:** 10%  
**Links to Learning Outcomes:** 3  
**Due:** 3:00 pm (Shanghai time) Thursday 2nd April, 2009  
**Description:** You are expected to produce a project plan to meet the requirements of the assignment brief. The project is to be carried out in teams, and the project plan is to be submitted on behalf of the team. Your submission is to take the form of a notional 15 minute Powerpoint presentation.

**Item 2**

**Title:** Project management  
**Type:** In-Semester - individual assignment  
**Task Length:** approximately 2500-3000 words  
**Weighting:** 20%  
**Links to Learning Outcomes:** 1, 2  
**Due:** 3:00 pm (Shanghai time) Thursday 7th May, 2009  
**Description:** Engage in project management under changing project conditions and time pressure and different scenarios. Analyse the performance of a project manager in a scenario.

**Item 3**

**Title:** Examination  
**Type:** Formal Examination  
**Task Length:** 2 hours  
**Weighting:** 70%  
**Links to Learning Outcomes:** 1, 2 & 3  
**Due:** University Examination Period  
**Description:** This is a two hour, closed book exam that covers all topics dealt with in the course. An example of a model examination paper will be provided through the unit’s MyLO (WebCT/Vista) site.

See the ‘Assessment’ section in unit website for more detailed information about assessment items.

### How your Final Grade will be determined

Overall assessment will be based on the student’s performance throughout the semester as well as in a formal examination. In order to achieve a pass (or better) result, a student must obtain:

1. at least 45% of the total mark for in-semester assessment items
UNIT RESOURCES

Unit Web Site

This unit is Web Dependent: content & communication. This means that you will need to use the Web for this unit. The unit website contains unit information and resources.

The unit website is accessed from http://www.utas.edu.au/coursesonline/. You will need to use your University of Tasmania email pop account username and password to log on to the MyLO system. Once authenticated by the system your personalised MyLO Learning Online area will be displayed. It contains links to the websites that you have permission to access - including the website for this unit.

If you are not able to access the unit website, please contact the technical staff at SOU.

Prescribed Text

Schwalbe, K Introduction to Project Management, Thomson Course Technology, Boston, MA, 2006

Readings

Schwalbe, K Information Technology Project Management 3rd Ed, Thomson Course Technology, Boston, MA, 2004 or a later edition


Software

The software that you will need to access the unit website and to study this unit, including general purpose software such as word processors, is provided on the computers in the computing labs. If you intend to use software on other computers please check that the versions are compatible.

Access to a PC running MS Windows 2000, MS Office 2000, MS Project 2000, and networked access to the University of Tasmania's MyLO (WebCT/Vista) site.

GENERAL RESOURCES

School Website

School of Computing and Information Systems - Faculty of Science, Engineering, and Technology.
http://www.cis.utas.edu.au

Faculty Website

Information and Resources for Faculty of Science, Engineering and Technology students are available on the faculty website at: http://www.utas.edu.au/scieng

University Website

Information and Resources for 'Current Students' are available on the university website at: http://www.utas.edu.au/students/

GENERAL ASSESSMENT

Approach to Learning

The University is committed to high standards of professional conduct in all activities, and holds its commitment and responsibilities to its students as being of paramount importance. Likewise, it holds expectations about the responsibilities students have as they pursue their studies within the special environment the University offers.

The University's Code of Conduct for Teaching and Learning states:

Students are expected to participate actively and positively in the teaching/learning environment. They must attend classes when and as required, strive to maintain steady progress within the subject or unit framework, comply with workload expectations, and submit required work on time.

You are expected to spend about 130 hrs studying in this unit - this includes attendance at scheduled teaching sessions. (For a 13 week semester this is, on average, 10 hr/wk.) This is the amount of study time that the ‘typical’ student will need to reach the level of competence and understanding required to fulfil the unit objectives. You are expected to:

- attend all scheduled teaching sessions, unless otherwise notified by the unit coordinator
- prepare for, and actively participate in all scheduled teaching sessions
- complete the assigned learning tasks
- review what has been learnt
- complete assessment items and submit them on time
- access and be familiar with the information and resources available on the unit website
- seek help from teaching staff if you have any questions or difficulties in studying this unit

You are encouraged to read the university's Code of Conduct for Teaching and Learning. Part A describes the 'Responsibility of the University to Students' and part B describes the 'Responsibilities of Students to the University'.
It is expected that students will familiarise themselves with access and use of the MyLO system operated by the University for the electronic delivery of course materials, and for various forms of communication.

It is expected that students will consult email sent to their University email address at least twice a week for notices relating to the administration of the unit, and for notification of the results of assignments.

It is expected that students will read the background material specified in the course curriculum, will actively attend and participate in tutorials, and be prepared to discuss relevant issues arising with tutors, lecturers and fellow students.

**Student Expectations of the Unit**

Students enrolled in this Unit may reasonably expect the following:

1. To be able to contact a lecturer or tutor by electronic mail, to raise issues arising in the unit, either relating to content or student performance within the unit.
2. Subject to availability, to be able to discuss such issues in person with the lecturer or tutor.
3. That assignments will be marked and the marks will normally be returned within 3 weeks of due dates.
4. That all relevant notices regarding the administration of the unit, including any necessary changes, will be communicated to all students enrolled in the unit via email.

*These expectations are in addition to those specified in relevant University regulations.*

**Plagiarism**

Unless specifically stated in the specification of the assessment item provided on the unit website, it is required that:

- work submitted by a student is the work of that student alone OR
- where the assessment item is to be completed by a group of students, the work submitted by the group of students is the work of that group of students alone.

While students are encouraged to discuss the assignments in this unit and to engage in active learning from each other, it is important that they are also aware of the University’s policy on plagiarism. Plagiarism is taking and using someone else’s thoughts, writings or inventions and representing them as your own; for example downloading an essay wholly or in part from the internet, copying another student’s work or using an author’s words or ideas without citing the source.

"**Plagiarism** is a form of cheating. It is taking and using someone else’s thoughts, writings or inventions and representing them as your own; for example, using an author’s words without putting them in quotation marks and citing the source, using an author’s ideas without proper acknowledgment and citation, copying another student’s work.

If you have any doubts about how to refer to the work of others in your assignments, please consult your lecturer or tutor for relevant referencing guidelines, and the academic integrity resources on the web at [http://www.academicintegrity.utas.edu.au](http://www.academicintegrity.utas.edu.au).

The intentional copying of someone else’s work as one’s own is a serious offence punishable by penalties that may range from a fine or deduction/cancellation of marks and, in the most serious of cases, to exclusion from a unit, a course or the University. Details of penalties that can be imposed are available in the Ordinance of Student Discipline – Part 3 Academic Misconduct, see [http://www.utas.edu.au/universitycouncil/legislation/](http://www.utas.edu.au/universitycouncil/legislation/).

The University and any persons authorised by the University may submit your assessable works to a plagiarism checking service, to obtain a report on possible instances of plagiarism. Assessable works may also be included in a reference database. It is a condition of this arrangement that the original author’s permission is required before a work within the database can be viewed."

It is important that you understand this statement on plagiarism. Should you require clarification please see your unit coordinator or lecturer. Useful resources on academic integrity, including what it is and how to maintain it, are also available at: [http://www.academicintegrity.utas.edu.au](http://www.academicintegrity.utas.edu.au)

**Referencing**

The preferred text referencing systems for the School is the Harvard system (also referred to as the author-date system). In your written work you will need to support your ideas by referring to scholarly literature, works of art and/or inventions. For information on presentation of assignments, including referencing styles: [http://utas.libguides.com/referencing](http://utas.libguides.com/referencing)

It is important that you understand how to correctly refer to the work of others and maintain academic integrity. Failure to appropriately acknowledge the ideas of others constitutes academic dishonesty (plagiarism), a matter considered by the University of Tasmania as a serious offence. The university document on plagiarism contains information about referencing the work or ideas of others (see [http://www.utas.edu.au/plagiarism/](http://www.utas.edu.au/plagiarism/)).

**Submissions**

The details of the submission method (paper, electronic or other) for each assignment will be supplied in a separate assignment specification sheet. All in-semester assignment submissions (including electronic submissions) are to include an Assignment Cover Sheet which includes a statement confirming that the submission is your own work. If this undertaking is not signed, the assignment will not be marked. The Assignment Cover Sheet is available on the School’s web site [http://www.cis.utas.edu.au/cisview/resources.jsp](http://www.cis.utas.edu.au/cisview/resources.jsp).
Extensions


Review of Assessment and Appeals

1. It is expected that students will adhere to the following policy for review of any piece of continuous assessment.
   a. Within 5 days of the release of the assessment result, the student should request an appointment with the Lecturer. The student should be prepared to discuss specifically which section of the marking criteria they are disputing and why they consider the mark is inappropriate.
   b. Following this discussion, students may request a formal remark of the original submission (in accordance with Rule of Academic Assessment 111, clause 22.1). This remark will be undertaken, where practicable, by an alternative assessor.

Complaints Procedure

It is expected that students will adhere to the following policy for making any complaint or grievance directly related to a Unit:

a. In the first instance, students are to approach the Lecturer or Unit Coordinator concerned and arrange a time to speak with them about their concern.

b. If an issue remains unresolved, the student should approach the Head of School and arrange a time to speak with them about their concern.

If the School’s internal policy of complaints is unable to resolve an issue, students should consult Ordinance 8 Student Complaints for further direction, see [http://acserv.admin.utas.edu.au/complaints_info.html](http://acserv.admin.utas.edu.au/complaints_info.html)

Formal Examination

The formal examination will be held at SOU, Shanghai, and is conducted by the University Registrar.

Final Grade

Passing grades will be awarded based on the AVCC guidelines:

- PP at least 50% of the overall mark but less than 60%
- CR at least 60% of the overall mark but less than 70%
- DN at least 70% of the overall mark but less than 80%
- HD at least 80% of the overall mark

In order to comply with the benchmarks set by the Faculty of Science, Engineering & Technology for distribution of grades in units, both the in-semester and examination marks that students obtain may be adjusted either upwards or downwards. See [http://fcms.its.utas.edu.au/scieng/scieng/policies.asp](http://fcms.its.utas.edu.au/scieng/scieng/policies.asp) for details of the Faculty Assessment Guidelines.